## YA Holding AB (publ) Investor presentation full year and Q4 2018

Jan Larsson CEO Antti Rokala CFO March 8, 2019

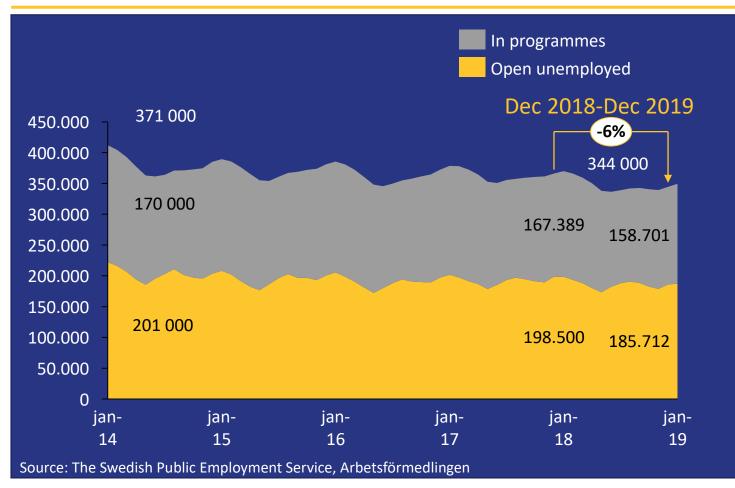
## **Market situation**



# Still more than 300 000 unemployed – but continued decdrease in all sub-groups

### **Unemployment Sweden 2014-2018**

January 2014-January 2019



## Continued reduction of unemployment

- 7% unemployment. Total unemployment down 6% in one year. Both number of people in programs and open unemployment down.
- 3.8% of Sweden-born are unemployed. Down from 4.1
- 8.7% och 18 to 24 year olds unemployed. Down from 9.6.
- 19% of born-abroads are unemployed. Down from 21%.
  60% of the new hired have unsubsidized jobs.

# YA well positioned: educates in 15 of the 20 most demanded skills in 5 years among blue collars

Occupation	YA courses	Occupation	YA courses	
Construction worker	Yes	Brick layer	Partial	
Earth moving machine	Yes	Painter	No	
operator		Butcher	No	
Cement worker	Partial	Welder	Yes	
Transport driver	Yes	Roofer	Partial	
Construction tin-smith	<b>Partial</b>	Carpenter	Partial	
Electrician	Νο	Thin tin-smith	Partial	
Chef and kitchen	Yes	Machine operator	Yes	
worker		Sub-nurse	Νο	
Heat and cold	Νο	Plumber	Partial	
pump operator		AF makes survey ever	w half vear	
Metal machine	Yes	<ul> <li>AF makes survey every half year</li> <li>Published Feb 2019</li> </ul>		
operator		• This is a sample of professions. Not all YA's		
Vehicle mechanics	Yes	explicitly covered in survey		

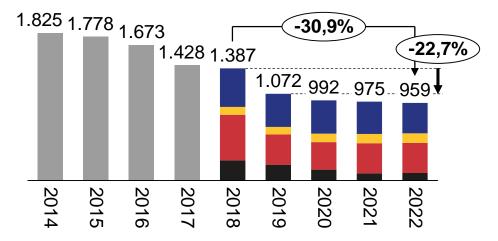
A Yrkes Akademin courses are

# But Parliament has put Arbetsförmedlingen under "fundamental transition"

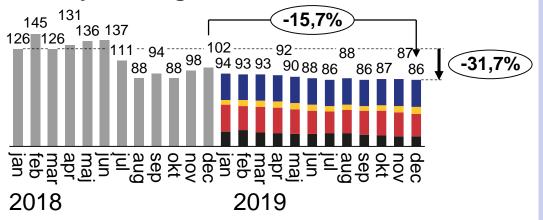
### Yearly funding

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- employment education (AUB)



### Monthly funding 2018-2019



#### AF transition:

Reduction of local offices by 130 to less than half (from 242 to 112)

UGA

Utanför garantierna

För vissa invandrare

- Office location primarily in towns and geographical hubs
- Advance notice (varsel) of 4.500 of 13.400 employed (34%)
- Actual reduction of staff still unknown.

#### **Government signals**

- No signs of additional funding from Government in supplementary spring budget
- AF role will be to assess need, not match unemployed
- AF will also assess delivery from private companies

#### **Conclusions for YA:**

- Continued reduction of AUB-volumes.
- Risk of drop in demand of education due to lack of staff, focus and resources in AF
- Opportunity to increase matching activities as AF transforms
- General need for competence development increasing, uncertainty of who will have responsibility for funding in future

Källa: AF:s "Prognos för utbetalningar, februari 2019, https://www.arbetsformedlingen.se/Om-oss/For-leverantorer/-For-leverantorer-av-upphandladearbetsformedlingstjanster/Nyhetsarkiv/Nyheter-for-leverantorer/2019-02-19-Nagot-nedskrivna-behov-i-nya-utgiftsprognosen.html Totalt

## **Financial information**

## A quarter subdued by a declining market

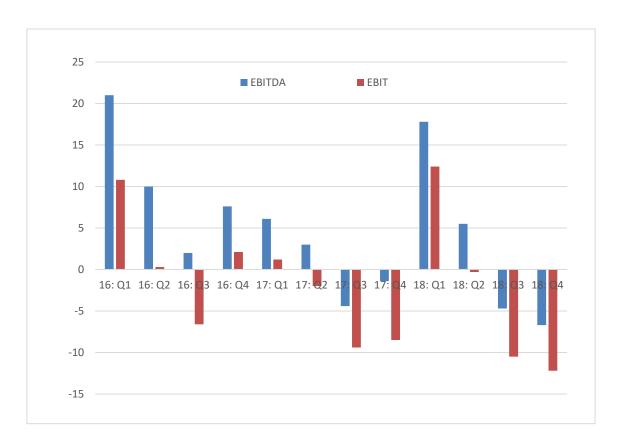


## Profit & loss Q4 2018

- Revenues were SEK 135,9 million (124,8) in the quarter.
- The average number of students in AUB has been 2530 (2286) for the period.
- Write down of goodwill by SEK 50m affects EBIT in the quarter.
- Cost reduction program in Q4 has led to one-off provisions of SEK 6.9m.
  - EBITDA excluding provisions was SEK +0,2m (-1.4)
  - EBITDA Including provisions SEK -6,7m (-1,4)
  - EBIT excluding one-off provisions and goodwill write down was SEK -5.3m (-8.5)

### Subdued results in Q4

- due to reduced volumes in Q3, provisions for cost reductions and few working days in December

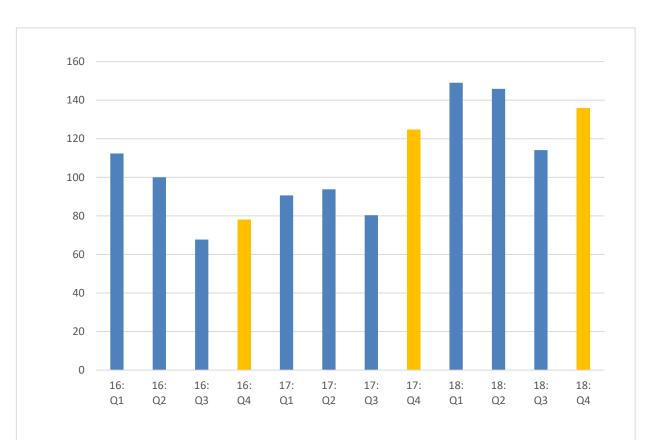




## Profit & loss 2018

- Net sales increased by 40% to SEK 545 million (389.4)
- EBITDA was SEK 11.8 million (3.3), or 2.2% (0,9%)
- EBITDA excluding provisions was 18.7m
- EBIT was SEK -60.6 million (-18.8), or -11.1% (-4.8%)
- EBIT excl. provisions and writedown was SEK -3,7m or -0,7%
- Cash flow amounted to SEK 2.8 million (-16.4)

### Increased yearly turnover, despite reduction after H1





## **Balance sheet and cash flow**

- Cash balance amounted to SEK 8,8 million (6.0) at the end of the quarter.
- Cash flow amounted to SEK6.8 million (1.0).
- Cash flow from operating activities amounted to SEK 9.5 million (21.6).
- Change in Working capital was SEK 15.4 million (27.9).
- Net debt amounted to SEK 392.4 million (378.2).

### Cashflow Q4 and full year 2018

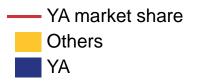
	Q4	2018
EBITDA	-62,2	-60,6
Change in working capital	15,4	13,1
Amortizations / other non-cash items	61,0	77,9
Cash flow before interest and taxes	14,2	30,4
Interest paid	-7,0	-28,6
Income tax paid	2,4	-0,1
Cash flow from operating activities	9,5	1,8
Cash flow from investing activities	9,7	-14,6
Cash flow from financing activities	-12,4	15,7
Cash flow for the period	6,8	2,8



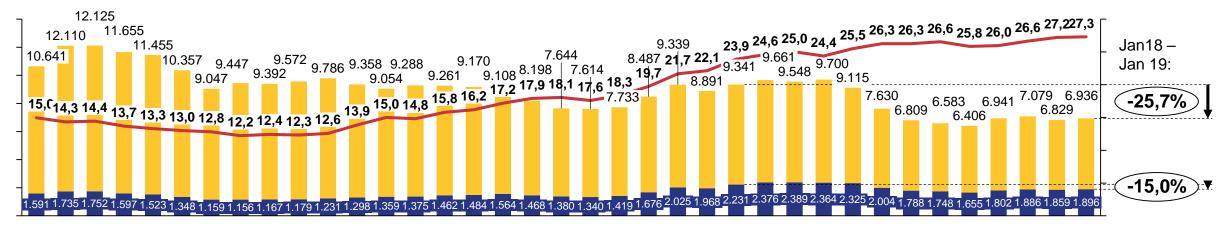
## Growth and profitability in 2019



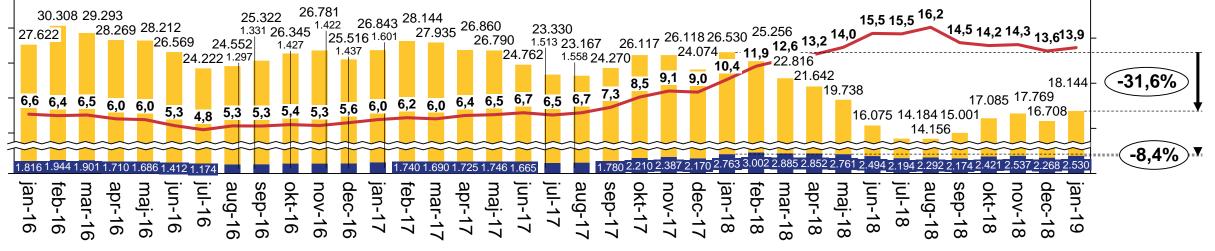
# YA's market share of participants in employment education (AUB) continues to grow despite decreasing volumes



#### Share of participants in AUB (Employment courses)

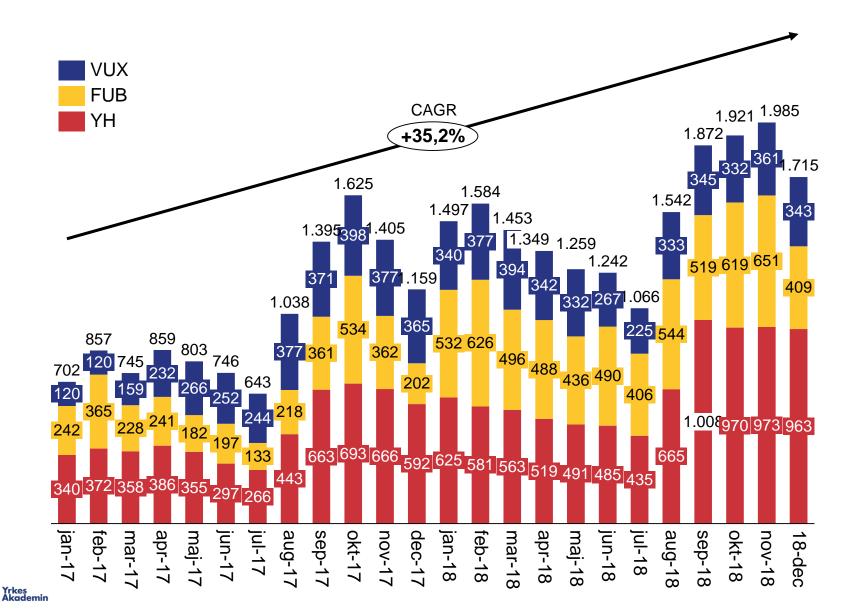


#### Share of participants in AUB and FUB (Employment and preparatory courses)



A Kindson Source: Public Employment Service (AF), Monthly statistics

# Rapid increase also in number of participants in other educational forms and customer segments



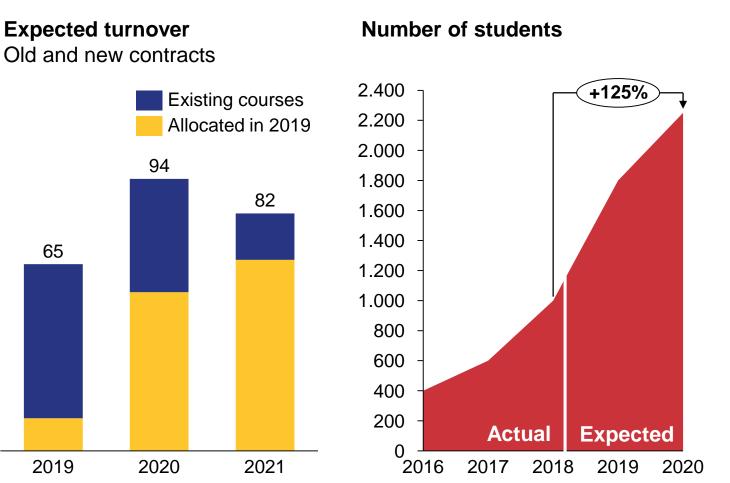
As market for employment eductaion (AUB) has become increasingly important, diversification has been part of the growth strategy:

- Average yearly growth rate 2017-2019 is 35% in number of students outside AF
  - Number of YH students have in 2 years threefolded
  - Preparatory courses (FUB) has doubled
  - Secondary vocational students are close to three times as many as early 2017

## 28 new won Vocational University courses in January

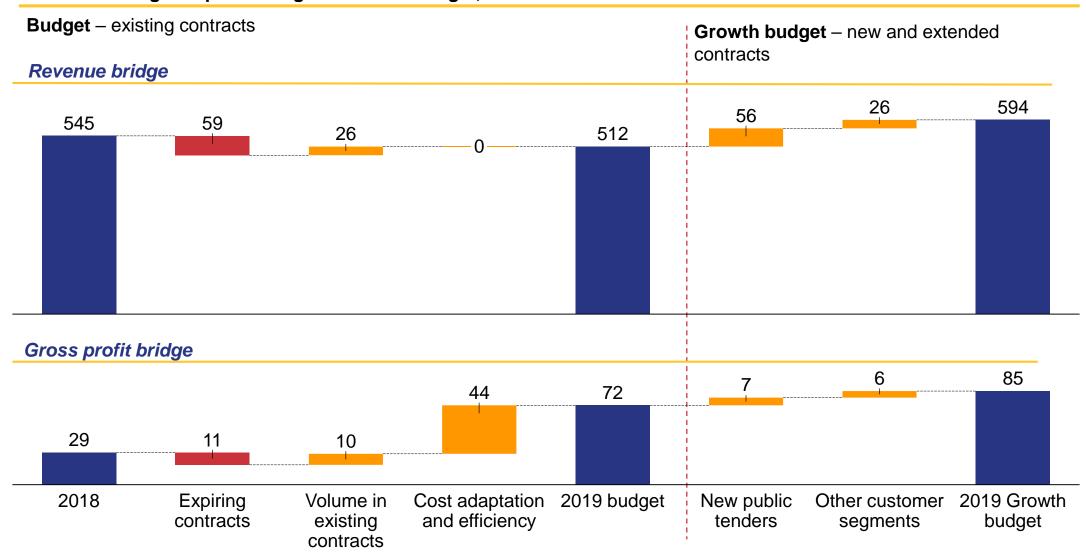
### **Outcome of allocation 2019**

- 28 new courses allocated to YA (out of 42 applied)
  - 13 continuation of existing education
  - 8 continuation of existing course but at new location
  - 7 brand new course
  - 18 have at least three course starts
  - 10 have two starts
  - 22 have first start in 2019
  - 6 start up in 2020



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# Underlying reduction of revenue expected in 2019 to be counterbalanced by modest expansion of new contracts and margin increase



Revenue and gross profit bridge 2018-2019 budget, SEKm



## Thank you!

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## **Yrkes Akademin** Vi hjälper dig att lyckas!