## YA Holding AB (publ)

**Investor presentation Q3 2016** 

Jan Larsson CEO Mikael Vesterlund CFO

Presentation made 25/11/2016



## **Participants**



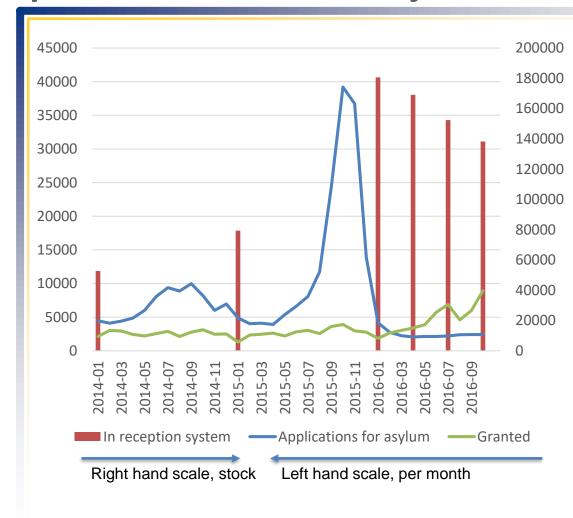
CEO Jan Larsson



CFO Mikael Vesterlund



# Inflow of asylum seekers low, but increase in decision speed will lead to more job seekers



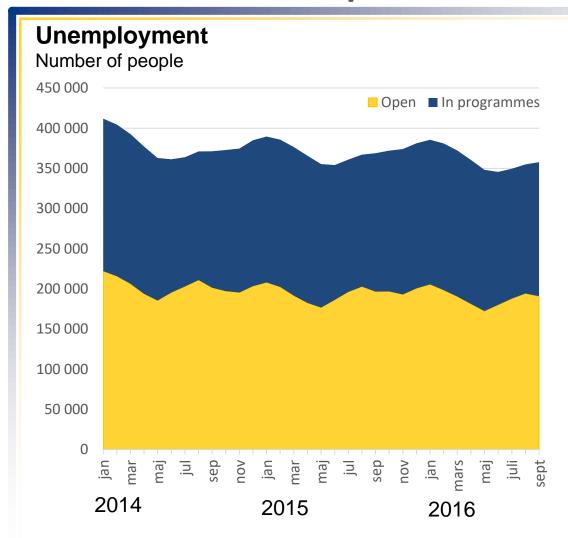
#### Source: The Swedish Migration Board, Migrationsverket

#### **Delayed effect on market:**

- Inflow lower than before the asylum wave
- Average handling time
   361 days, 124 days longer
   than in January
- # of decisions continues to increase to >10.000 per month
- # of granted permits stays high. 61% (6.000) in September, and increasing
- >50% granted on average
- 138.000 asylum seekers in system, 115.000 with no asylum decision



# Unemployment down, but increases among those born outside of Europe



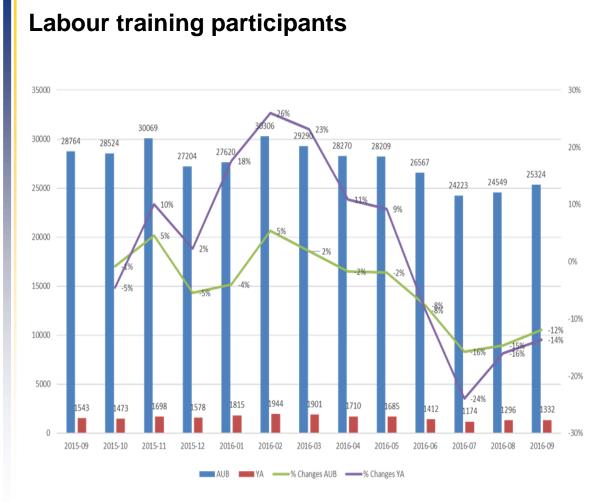
## Continued need for matching and training:

- 76.000 vacant positions,
  +27% in 12 months
- # of unemployed who got a job in Sep: 40.000 (-5.4%)
- Youth unemployment 61.000 (11.7%), lowest since 2008
  - Primarilly youth w/out secondary education
- Unemployed born out of Europe up 16.000 to 155.000
- 52.000 unemployed in "Establishing mission" (+10.000)

Source: The Swedish Public Employment Service, Arbetsförmedlingen



## Same market share in labour training as 12 months ago despite close-down of warehouse and transport courses



#### Volume growth

- Participants in labour education down 12 %
- YA's participants down by 14%.
- > ½ of turnover effect from close-down of warehouse and transport counteracted by increasing participation in existing courses:
  - machine operator/excavator
  - > real estate
  - > industry

Source: The Swedish Public Employment Service, Arbetsförmedlingen



### Profit & loss Q3 2016

- Revenues were SEK 67.7 million (77.1) in the quarter.
- ▶ The average number of students in AUB has been 1125 (1171) for the period.
- ▶ A decline in truck and bus education compared to prior year.
- ▶ EBITDA amounted to SEK 2.0 million (7.8)
- Decreased revenue due to terminated business has generated a lower result during the quarter.



### **Normalized EBITDA**

EBITDA (SEK million)	Q1 2015	Q2 2015	Q3 2015	Q4 2015	Q1 2016	Q2 2016	Q3 2016
Reported EBITDA	13.2	10.0	7.8	9.2	21.0	10.0	2,0
Non recurring cost	+1.6			+2.1		+3.0	
Other income							
Normalized EBITDA	14.8	10.0	7.8	11.3	21.0	13.0	2,0



### Balance sheet & cash flow Q3 2016

- Cash balance amounted to SEK 18.5 million (9.8) at the end of the quarter, bank overdraft facility (SEK 30 million) not used.
- Cash flow amounted to SEK -10.3 million (0.1).
- Cash flow from operating activities amounted to SEK -9.8 million (-0.4).
- Change in Working capital was SEK -3.3million (1.0).
- Net debt amounted to SEK 378.2 million (403.2).



## Cash flow Q3 2016

(SEK millions)		
EBITDA	2,0	
Change in working capital	-3,3	
Cash flow before interest and taxes	-1,3	
Interest paid	-8,0	
Income tax paid	-0,6	
Cash flow from operating activities	-9,9	
Cash flow from investing activities	1,4	
Cash flow from financing activities	-1,8	
Cash flow for the period		



## **Key Ratios (Covenants)**

	Actual	Target
Leverage (Net debt/EBITDA)	8.0x	<3.0x
Interest coverage (EBITDA/Net finance charges)	1.8x	>2.5x



# After the truck and bus tender, a combined cost reduction and growth plan has been executed

#### New educations H2 2016:

- Construction
- Vehicle mechanics
- Chef and restaurant worker
- Professional cleaner

#### **New customers H2 2016:**

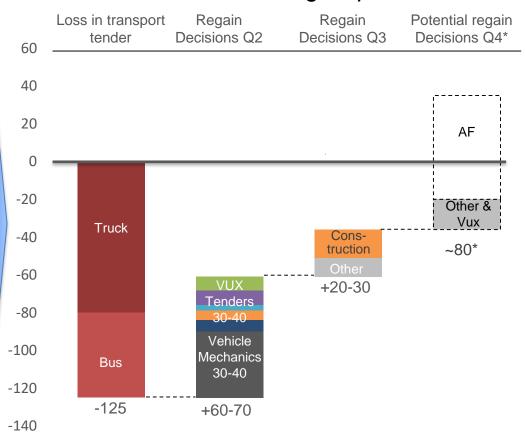
- Municipalities
- Industrial corporates
- Penitentiary education
- Vaasa, Finland

#### Legal appeal:

- Supreme Court
- Decision Dec-Feb
- If new tender, earliest start in September

### Profitable growth program

- Losses of turn-over and regain plan:



<sup>\*</sup> Estimate based on historic win-ratio and expected number of bidders. Restaurant education decision in Q4 included under the assumption that volumes will be as today



## Thank You!

